This report provides a summary of CCD’s activities and accomplishments for July 2021 - June 2022.

The Staff and Board of Directors of CCD Business Development Corporation are pleased to submit our Annual Report for the fiscal year ending June 30, 2022. This report marks CCD’s 51st year of providing flexible and innovative financing opportunities to small businesses and assisting our small communities and special districts with our many community and economic development programs and services.

CCD Business Development Corporation is governed by a Board of Directors made up of representatives from public and private sectors within the three counties served by CCD. The Board manages the corporation’s business through a committee structure, and through staff guided by an Executive Director. CCD serves as the “Federal Economic Development District” as defined by the US Economic Development Administration for Coos, Curry and Douglas counties.

CCD is also designated as a “Certified Development Company” by the US Small Business Administration (SBA). CDC’s work in conjunction with conventional financial institutions to provide funding for businesses that would otherwise not have access to high-quality financial resources.

CCD is a nonprofit organization that works to support local communities and small businesses to increase regional resiliency.

We have been helping communities and businesses for over 51 years. Listening, understanding and getting you the resources you need.

CCD believes the success of one leads to the success of others. We do this work to make our communities better.

OUR MISSION:
“ENCOURAGE ECONOMIC DEVELOPMENT, DIVERSIFY LOCAL ECONOMIES, SUPPORT INDUSTRY, AND ENHANCE QUALITY OF LIFE FOR ALL IN THE REGION.”
A MESSAGE FROM THE OUTGOING BOARD CHAIR

Dear Colleagues:

I want to take a moment to thank you for the opportunity to serve as CCD Board Chair for the 2021 and 2022 fiscal years. I have continually been impressed by the professionalism and dedication of the staff and board. It is clear that every member of the organization supports the CCD mission. “To encourage economic development, diversify local economies, support industry, and enhance the quality of life for all in the region.”

As our communities continue to recover from a global pandemic, it’s reassuring to know organizations like CCD is doing everything they can to help economically, strategically, and with solid leadership. Whether it is capital for projects or technical assistance on grants, CCD is working hard for Coos, Curry, and Douglas Counties.

Like many, I often wonder “What is next?” We are continuing to head into uncharted territory post-pandemic. As of August 2022, we have a historic low unemployment rate businesses are expanding and hiring again. The pandemic has taught us many lessons, including to be nimble and position ourselves to be ready for anything. I’m confident CCD will be ready and continue to help businesses and serve the community.

Thank you to the staff for being so positive to work with and thank you to the CCD Board for giving the most valuable gift of all, your time.
Cheers to the next chapter.

Respectfully,

Jessica Engelke
EXECUTIVE DIRECTOR REPORT

Our fiscal year 2021-22 Annual Report details the many highlights, milestones, and lessons learned in supporting and enhancing our Board, staff, programs, services, and the region. I feel it was an extraordinary year. A year of organizational growth and realignment. We hired five additional team members and broadened the management by establishing an Administration Team to include the Executive Director, Accounting Manager/Assistant Director, Community Development Director, Economic Development Director, and the Business Finance Manager.

It was not easy, but in fiscal year 2021-22 we worked hard to contribute to our strategic objectives.

Our focus areas included:
- Commercial Lending
- Grant Administration
- Grant Writing
- Small Business Technical Assistance
- The Economic Recovery Initiative Project
- CEDS Update

Within the COVID-19 recovery phase, CCD adapted to the rapidly changing situation. We focused on our people, our stakeholders, our financing, and our programs. During this period, we accomplished several results.

Listed below are a few highlights from fiscal year 2021-22:
- Approved/funded 12 SBA 504 loan projects totaling over $7.7 million in direct funds to Oregon small businesses.
- Approved/funded 9 CCD Revolving Loan Fund projects totaling over $1.4 million in direct funds to small businesses located in our service region.
- Under contract to provide Project Administration services for 14 projects. Regional projects total over $38 million.
- Staff made 33 Presentations.
- Staff attended 163 Economic Development/Community Meetings.
- 2,502 hours of Technical Assistance was provided.
- Received $5,000 Ford Family Foundation Grant to support staff development.
- Received $25,000 Judith Ann Mogan Foundation for CCD’s Technical Assistance Program.
- Received $100,000 Business Oregon Rural Opportunity Initiative (ROI) Grant.
- Received $1.6 million EDA Grant to establish a new Revolving Loan Fund.
- Received $41,500 Rural Capacity Fund Grant through OEDD.
- Received $44,545 Rural Capacity Fund Grant through OBDD.

CCD remains committed to the transformational work created by the Economic Recovery Initiative project. We will continue to support the work with programs and services. We are adapting to new ways of working, fostering our network connections as we support our employees and clients. As we reflect on this past year, we are grateful and pleased that we are making progress at advancing CCD’s mission, vision, and strategic goals. I would like to thank all those who supported and worked with us. CCD will continue to work hard to earn and keep your trust. We invite you to work with us as we build a future where communities and businesses are equipped to thrive and prosper.

Respectfully Submitted,
Theresa Haga, Executive Director
JULY 2021-JUNE 2022
BOARD OF DIRECTORS

COOS COUNTY

John Burns
Chief Executive Officer, Port of Coos Bay

Rodger Craddock
City Manager, City of Coos Bay

Sammie Arzie
AVP/Commercial Banker, Banner Bank

Iliana Montiel
CTCLUSI, Siuslaw Indians

Jessica Engelke
Business/Marketing Instr., SWOCC

Melissa Cribbins
Coos County Commissioner

Shaun Gibbs
Executive Director, South Coast Development Council

Ray Doering
TribalOne Director, Public Affairs & Compliance

CURRY COUNTY

Court Boice
Curry County Commissioner

Tamie Kaufman
Cooperative Management Solutions

Jodi Fritts
City Administrator, City of Gold Beach

Randy Mason
SR Relationship Manager, Rogue Credit Union

Maarten Van Otterloo
Retired

Henry (Hank) Cunningham
Retired

Summer Matteson
Economic Development, Curry County

Bret Curtis
Remax

DOUGLAS COUNTY

Chris Boice
Douglas County Commissioner

Sam Carter
Regional Business Manager, Pacific Power

Tim Allen
Roseburg Rentals

Randy Richardson
VP, Sr. Business Banking Relationship Manager, Umpqua Bank

Judy Duffy
CEO, TribalOne

Lonnie Rainville
City of Myrtle Creek City Administrator

Kristi Gilbert
Community Dev. Specialist, City of Sutherlin

Joel Hooper
Hooper Wealth Investments

Deanna Shafer
City Manager, City of Reedsport

Jeff Benham (At-Large)
VP Commercial Relationship Manager, Oregon Pacific Bank

David Johnson
Finance Director, City of Port Orford

Charmaine Vittek
Port Manager, Port of Umpqua

Resigned from Board: Thank you for your service.
MEET THE CCD TEAM

Theresa Haga
Executive Director
Start Date: March 2000

Bryan Sykes
Accounting Manager/Asst. Dir.
Start Date: March 2016

Brianna Stammen
Accounting Generalist
Start Date: January 2020

Jean Stancliff
Accounting Technician
Start Date: June 2022

Brandi Medeiros
Community Dev. Director
Start Date: September 2011

Janet Tidrick
Community Dev. Specialist
Start Date: September 2021

Lehi Dowell
Economic Development Director
Start Date: May 2021

Kemberly Todd
Technical Assistance Coord.
Start Date: September 2021

Taylor Lindsey
Economic Development Tech.
Start Date: April 2022
OUR VISION:
“PROVIDE OPPORTUNITY FOR PROACTIVE ECONOMIC GROWTH THROUGH DIVERSIFICATION AND EXPANSION.”
Jake was a RARE Participate who provided additional capacity on several CCD projects from September 2021 – June 2022. The Resource Assistance for Rural Environments (RARE) is an AmeriCorps program administered through the University of Oregon’s Community Service Center. The mission of the RARE Program is to increase the capacity of rural communities to improve their economic, social, and environmental conditions, through the assistance of trained graduate-level members who live and work in communities for 11 months.

Tracy started working for CCD as a Senior Community Development Coordinator. In this role, she assisted with coordinating community and economic development opportunities in Coos, Curry, and Douglas counties. She worked with Federal and State agency representatives to promote a partnership approach to addressing regional community and economic development issues. She worked on many projects throughout our region involving our counties, cities, and special districts.

In August 2013, Tracy was promoted to the Community Development Director. In this role, she provided direct oversight of CCD’s Community and Economic Development Department. She provided supervision of the department staff, grant writing, project development, and grant administration of EDA, OBDD, USDA-RUS, and CDBG grants to different municipalities.

Tracy was well known and liked throughout our region and with our regional partners. CCD wishes her all the best with her next chapter in life.
• Continue Building Toward a Sustainable Operational Reserve.

• Increase Awareness of CCD & Regional Programs & Services (RESOURCES).

• Maintain a 25% Increase in SBA 504 Loan Approvals and Funding.

• Implement a Borrower Outreach Program to Mitigate Risk Associated with COVID19.

• Complete a Disaster Recovery & Resiliency Economic Plan – EDA CARES Act Planning Grant.

• Maintain Outreach to the Region’s Communities & Special Districts to Identify Potential Resiliency, Mitigation, and Economic Recovery Projects.

• Continue to Assist with the Local, State, and Federally Led COVID-19 Recovery Planning Efforts.

• Establish a Marketing Program/Procedures to Utilize Updated Formats.

• Decrease Reliance on Local Server Hardware to Increase Data Security & Resilience, Employee Accessibility and Efficiency.

• Continue to Assist our Communities & Entities with Current and/or New Project Planning & Development.

“SUCCESS IS WHERE PREPARATION & OPPORTUNITY MEET.”

- BOBBY UNSER
Based out of the headquarters office in Roseburg, the HR/Accounting department within CCD is growing along with the organization. While the department size has varied during the lifetime of CCD, under current leadership it has grown from a single person shop to three staff members. The Accounting Manager/Assistant Director oversees the department, but the true work is done by Brianna Stammen, our Accounting Generalist, and Jean Stancliff, our recently added Accounting Technician. As CCD grows our services and staff, the HR/Accounting department’s responsibilities increase in kind. We are tracking more federally funded programs than ever before, and proudly working with the largest staff in CCD’s history.

During the recent growth, the need for stronger administrative support structures for our staff has become apparent. With the addition of a third full time staff member, we are expecting the department to be better able to respond to staff, client, and vendor needs as well as plan and develop ways to streamline tasks, and provide better asset tracking and financial reporting as staff is able to develop new and improve upon existing processes. HR/Accounting is here to help facilitate CCD’s ability to provide services to our various clients, and make CCD staff lives a little easier.

Thank you,

Bryan Sykes
CCD Business Development
Accounting Manager/Assistant Director
FUNDING COST SOURCE
BREAKDOWN

Services Revenue
Loan Revenue $ 534,311.54
Economic Development Services Revenue $ 55,985.00
Admin Services Revenue $ 35,125.00

Grant Revenue
Operations Grant Funding $ 506,784.00
Passthrough Grant Funding $ 26,377.00
Grant Writing $ 6,025.00

Other
Miscellaneous Income
$ 10,640.63
$ 1,175,248.17

Services, Supplies and Lending Costs $ 350,426.57
Personnel Costs $ 798,843.83
Capital Outlay $ 16,147.77
Grant Distributions $ 21,977.00
$ 1,187,395.17

CCD Revenue Sources
- Loan Services
- Economic Dev. Services Revenue
- Admin Services
- Operations Grant Funding
- Passthrough Grant funding
- Grant Writing
- Miscellaneous Income

CCD Cost Breakdown
- Services, Supplies & Lending Costs
- Personnel Costs
- Capital Outlay
- Grant Distribution
FUNDING COST SOURCE BREAKDOWN
WITHOUT PASTTHROUGH

Services Revenue
- Loan Revenue $534,311.54
- Economic Development Services Revenue $55,985.00
- Admin Services Revenue $35,125.00

Grant Revenue
- Operations Grant Funding $506,784.00
- Grant Writing $6,025.00

Other
- Miscellaneous Income $10,640.63
- Miscellaneous Income $1,148,871.17

Services, Supplies and Lending Costs $350,426.57
Personnel Costs $798,843.83
Capital Outlay $16,147.77
Capital Outlay $1,165,418.17

CCD Revenue Sources
- Loan Services
- Economic Dev. Services Revenue
- Admin Services
- Operations Grant Funding
- Grant Writing
- Miscellaneous

CCD Cost Breakdown
- Services, Supplies & Lending Costs
- Personnel Costs
- Capital Outlay
2021 marked my 9th year with CCD Business Development Corporation (CCD)! I was hired through Cardinal Services in February 2013 and joined the team officially September 1, 2013. Never did I imagine that in 9 years I would go from a Loan Servicing Technician to Business Finance Manager.

The Finance Department continues to be a big part of the impact CCD makes in our region, which includes the entire state of Oregon for our SBA 504 Program. CCD’s lending programs focus on economic development and job creation. These lending programs provide access to capital for small businesses that otherwise may not qualify for business financing. Over the years CCD has provided 508 loans through our various lending programs totaling over $161 million in direct funding and over $410 million in leveraged funds. These 508 loans have created/retained 7,127 jobs.

A few highlights from the Finance Department over this fiscal year:

- **Approved/Funded 12 SBA 504 loan projects totaling over $7.7 million in direct funds to Oregon small businesses.**
- **Approved/Funded 9 CCD Revolving Loan Fund projects totaling over $1.4 million in direct funds to our regions small business (Coos, Curry, and Douglas counties).**
  - In a very competitive field, CCD was awarded a $1.6 million grant from EDA to establish another Revolving Loan Fund.
- **Finance Department staff attended 31 trainings/webinars by NADCO, SBA, Ventures, etc.**
- **Finance Department participated in 96 meetings including admin, staff, partner, and project meetings.**
- **CCD established a relationship with Mid-Columbia Economic Development District (MCEDD), assisting with loan packaging and servicing during a staffing transition.**
- **Unity Lending partners Lane Council of Governments (LCOG), Oregon Cascades West Council of Governments (OCWCOG) and Mid-Willamette Valley Council of Governments (MWVCOG), and CCD continue to build on our previous marketing and packaging relationship to include CCD servicing the COG’s loan portfolios.**
- **Finance Department added a full-time Loan Servicing Technician to our team!**

As the Business Finance Manager, I was brought to the table on new and exciting ventures. I had my first experiences with grant underwriting, CEDS planning and was part of an interview panel for MWVCOG. I participated in the 9-month Leadership Coos program which opened my eyes to so much that this wonderful community has to offer, which says a lot since I have lived in Coos Bay for 49 years!

In closing I can say it has been exciting to watch CCD grow and expand on our products and services to meet the need of small businesses throughout our region. I am always amazed at the impact CCD makes with our small but mighty team which is now a team of 13 staff and 2 SBA 504 loan officers!

Respectfully submitted,

Michele M. Larson

Business Finance Manager
51 YEARS OF LENDING

CCD Business Development Corporation (CCD) began its journey in 1971, and since then we have been helping small businesses start and expand throughout our region. CCD strives to provide access to capital for small businesses and support job creation/retention.

<table>
<thead>
<tr>
<th>LOAN PROGRAM</th>
<th>LOANS FUNDED</th>
<th>JOBS CREATED/RETAINED</th>
<th>ECONOMIC IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>SBA 504</td>
<td>235</td>
<td>4,347</td>
<td>$130,405,239</td>
</tr>
<tr>
<td>CCD RLF</td>
<td>273</td>
<td>2,780</td>
<td>$31,254,156</td>
</tr>
<tr>
<td>TOTAL</td>
<td>508</td>
<td>7,127</td>
<td>$161,659,395</td>
</tr>
</tbody>
</table>

2022 BY THE NUMBERS

As a mission based, non-profit lender, we partner with the U.S. Small Business Administration and community banks/credit unions to assist in providing needed capital to small businesses in our region. CCD funding options include the SBA 504 Loan Program, Oregon Business Development Fund and Revolving Loan Funds.

<table>
<thead>
<tr>
<th>LOAN PROGRAM</th>
<th>LOANS APPROVED/FUNDED</th>
<th>JOBS CREATED/RETAINED</th>
<th>ECONOMIC IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>SBA 504</td>
<td>12</td>
<td>134</td>
<td>$7,774,000</td>
</tr>
<tr>
<td>CCD RLF</td>
<td>9</td>
<td>23</td>
<td>$1,441,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>21</td>
<td>157</td>
<td>$9,215,000</td>
</tr>
</tbody>
</table>
FUNDED SBA 504 LOAN PROJECTS

All Pro Machine, LLC
195 39th Street
Springfield, OR 97478-5745
(541) 736-8886
allpromachine.com

Carlant Holdings, LLC
dba North River Pediatrics
3369 NE Stephens St. Ste 100
Roseburg, OR 97470-1200
(541) 677-6116
nrpeds.com

IJP LLC
New Hope Counseling of Albany LLC
dba North Albany Wellness Center
938 8th Avenue SW
Albany, OR 97321
(626) 905-2310
northalbanywellnesscenter.com
FUNDED SBA 504 LOAN PROJECTS

Jacaranda Real Estate Investments, LLC
dba Willamette NW Law Firm, LLC
735 West 7th Avenue
Eugene, OR 97402
(541) 246-8752
eugenetrustandestate.com

Navidi Investments, LLC
Le Spa Medical Spa, LLC
dba Le Spa Medical Spa LLC
4150 SW 110th Ave.
Beaverton, OR 97005
(971) 712-8489
lespamedicalspa.com

Point Break Properties, LLC
Dog West Coast, LLC
dba as Ruby’s
163 & 175 N. Pioneer St.
Ashland, OR 97520
(541) 488-7717
rubysofashland.com
FUNDED REVOLVING LOAN FUND PROJECTS

Azimuth Directional Drilling, Inc.
837 SE Sharon Avenue
Roseburg, OR 97470
(541) 637-0833

Bayside Coffee Inc.
635 8th Street, Ste. D
Myrtle Point, OR 97458

Magdalene’s on Jackson Inc.
711 SE Jackson Street
Roseburg, OR 97470
(541) 900-0317

Custom Plus Inc.
dba Mr. King’s Body Shop
1410 SE Stephens Street
Roseburg, OR 97470
(541) 957-1842
FUNDING REVOLVING
LOAN FUND PROJECTS

Umpqua Community Development Corporation
dba Neighborworks Umpqua
0 Carnes Road
Roseburg, OR 97471
(541) 673-4909
www.nwumpqua.org

Pathways Construction, LLC
1159 SE Flint Street
Roseburg, OR 97470
(541) 391-4500
Pathwaysconstruction.net

Canary Group Enterprises, LLC
dba Ole West Trading Post
769 NE Christian Street
Myrtle Creek, OR 97457

Russell’s Fishing Company, Inc.
19690 Shorepine Lane
Brookings, OR 97415
(541) 412-8098
Russellfishingcompany.com
The Economic Development Department was established in February 2022 to provide oversight and coordination of economic development in the region. The department supports entrepreneurs, small businesses, minority-owned businesses (BIPOC, LGBTQIA+, veterans, disabled, women, and low-socioeconomic status), municipalities, and nonprofits in Coos, Curry, and Douglas counties. This includes providing expertise in financing, applied research, workforce solutions, and technical assistance that will encourage investment in the community to enhance the lives of citizens. The Economic Development Department works with CCD's Community Development Department and Finance Department; as well as local and regional partners to support collaborative strategies.

Primary Services:
• Economic Recovery Initiative (ERI)
• Comprehensive Economic Development Strategy (CEDS)
• Technical Assistance
• Project Development
• Grant Administration/Writing

Current department staff members include Lehi Dowell, Economic Development Director; Ken Todd, Technical Assistance Coordinator; and Taylor Lindsey, Economic Development Technician.
ECONOMIC RECOVERY INITIATIVE (ERI) PROJECT

Economic Recovery Initiative (ERI): CCD’s Economic Recovery Initiative was a 24-month project that focused on the regional economic recovery in response to the COVID-19 pandemic. Project goals are to bring resources to the region during these challenging times and create a long-term resiliency plan to strengthen the region when facing future disasters.

The ERI just completed Stage 4 at the end of June 2022, which is the final stage of the two-year project. Stage 4 utilized the results from a Stage 3 stakeholder survey and implements the top-ranking action items from each key theme. To accomplish this, CCD Business Development Corporation partnered with our community stakeholders to determine appropriate tools, champions to lead the charge, and create reasonable work plans/dates for completion. The team is currently drafting a final project report, with the expectation that it will be public facing in September 2022.

One exciting result from the ERI was the launch of a Community Website Partnership specific to Douglas County. Extensive work through 26 stakeholder meetings was completed to form the Steering Committee for the new website. The Steering Committee is comprised of 10 members representing seven cities (Canyonville, Elkton, Glendale, Glide, Oakland, Reedsport, Roseburg) across the county, inclusive of the municipality/business/nonprofit sectors. An online collaborative fundraising auction was held in mid-June and raised $4,500. The official group name is Connect Douglas County Oregon, and the website domain is located at www.connectdouglastounty.org.

“RECOVERY IS THE RETURN TO A NORMAL STATE OF HEALTH, MIND OR STRENGTH. RESILIENCY IS THE ABILITY TO ANTICIPATE, ADAPT, AND FLOURISH IN THE FACE OF CHANGE.”
ECONOMIC RECOVERY INITIATIVE (ERI) PROJECT

STAGE 4 ERI:

GOAL 1: Preparing businesses for emergencies and disasters.
ACTION 3: Support and foster business and community creativity.
TOOL UTILIZED: COMMUNITY WEBSITE PARTNERSHIP (CWP)
CHAMPIONS IDENTIFIED: CWP Steering Committees in the three counties.

GOAL 2: Maintaining and developing a healthy workforce.
ACTION 3: Connect all businesses and workforce partners to create a unified job board and relevant industry-specific job boards
TOOL UTILIZED: COMMUNITY WEBSITE PARTNERSHIP (CWP) / CCD COUNTY SPECIFIC LANDING PAGE
CHAMPIONS IDENTIFIED: CWP Steering Committees in the three counties.
WORKPLAN: January-June, 2022. Section on the volunteer landing page dedicated with a link to existing job boards.

GOAL 3: Funding for small businesses/nonprofits and large-scale projects.
ACTION 2: Increase access to grants and amounts awarded to the region.
TOOL UTILIZED: CCD COUNTY SPECIFIC LANDING PAGE
CHAMPIONS IDENTIFIED: CCD Business Development Corporation
WORKPLAN: January-June, 2022. Website landing pages designed with county specific information that contains resources for businesses, governments, and emergency service management for each county.

GOAL 4: Fostering government emergency mindset and collaboration.
ACTION 3: Develop infrastructure in communities including broadband, bridge alternatives, and public utility infrastructure.
TOOL UTILIZED: 2024-2029 CEDS PROCESS
CHAMPIONS IDENTIFIED: CEDS Executive Committee

GOAL 5: Creating cohesive messaging throughout the region.
ACTION 2: Make resources and updates easily accessible in a consistent location before, during, and in the recovery of a disaster.
TOOL UTILIZED: COMMUNITY WEBSITE PARTNERSHIP (CWP) / CCD COUNTY SPECIFIC LANDING PAGE
CHAMPIONS IDENTIFIED: CWP Steering Committees in the three counties and CCD Business Development Corporation
WORKPLAN: January-June, 2022. Both tools will have an emergency landing page with information and direct links.
CCD Applied for and received a 24-month EDA CARES Act Recovery Assistance Planning Grant to support economic recovery and resiliency in our region in response to the COVID-19 pandemic.

Stage 1: 40 Stakeholders and 340 businesses were surveyed to develop a SWOT Analysis and Needs Assessment. September 2020 – May 2021.

Stage 2: 40 Stakeholders were interviewed on Zoom to reconfirm the results of Stage 1 findings. Progress report submitted to the EDA. May July 2021.

Stage 3: Stakeholders will vote on top priorities within each key theme, champions identified, and work plans October December 2021.

Stage 4: Champions and leadership teams execute the top priorities within each key theme. Final report submitted to the EDA. January May 2022.

TOP 5 KEY THEMES:

1. Preparing businesses for emergencies and disasters.
2. Maintaining and developing a healthy workforce.
3. Funding for small businesses and large-scale projects.
4. Fostering government emergency mindset and collaboration.
5. Creating cohesive messaging throughout the region.
ECONOMIC DEVELOPMENT DEPARTMENT
PROJECT HIGHLIGHTS

LIBERTY THEATRE

The Liberty Theatre - Home of Little Theatre on the Bay:
Neon blade sign coming to the Liberty Theatre! Thanks to Oregon Heritage North Bend Main Street, City of North Bend - Oregon, Mayor Jessica Engelke, North Bend Oregon, and CCD Business for investing in this historic performing arts venue!

CONNECT DOUGLAS COUNTY OREGON

Get local information to stay better connected with our regional community.
Donate at:
www.connectdouglascounty.org

WILDLOUR

Honored to be invited to the family and friends opening of Wildflour in North Bend. Watching Tara and her family navigate their vision to reality is just the best thing. Congratulations to them for persevering to this moment. CCD is proud to be a apart of these moments.
ECONOMIC DEVELOPMENT DEPARTMENT
PROJECT HIGHLIGHTS

K-9 CRACK

Winning the crowd favorite and first place at The Growth Talks pitch fest is Georgie Pulma-Olzaski owner of K9 Crack one ingredient dog treats. Georgie is a technical assistance client with CCD's Economic Development Department. Georgie adds, "I get technical and emotional support from CCD for my business." To learn more about technical assistance visit out website: CCDbusiness.org.

SILVER VOX MEDIA

We have a special #SmallBusinessSuccessStory for Mother's Day weekend! Spotlight on Jessica Mathison of Silver Vox Media: www.jessicamathison.com. Jessica is a mother and a business owner - an impressive balancing act! We asked Jessica for her thoughts on juggling both, "There are not enough hours in the day to accomplish all that you need to get done for your business, much less what you need to do to care for your family, especially when you want to be an active participant in your children's lives! It's important to set time for yourself and for your family to have a healthy work/life balance. Children grow up so quickly and you can't be part of that experience if you are working constantly." We were thrilled to work with Jessica! Below you can read a quick summary of how CCD Business was able to work with Jessica to accomplish her goals with Silver Vox Media. Silver Vox Media & CCD: Silver Vox initially contacted CCD’s Technical Assistance Program (TAP) for guidance on how to become a vendor for state and federal government procurement, so be a supplier of voiceover work. In meeting with others in this industry, she learned of another artist who comprises 75% of her revenue from GCAP and other procurement contracts offered in her state. CCD worked with Jessica to complete the DUNS, SAM, and SBA Women Owned Business certification over three sessions. Future goals with technical assistance are to complete SBA’s Disadvantage WOB certification as well as State of Oregon’s procurement certifications through the COBID process. Silver Vox was connected to resource partner, XXcelerate Women an accelerator for women owned business in Portland. They offer free professional development to traded-sector women owned businesses who are ready to scale. Through this process Jessica leaned she needs to rebrand her business from just Jessica Mathison, Voice Actor, to Silver Vox Media, a multifaceted voiceover business. CCD also assisted Jessica in completing the Community Development Block Grant (CDBG) application, which can award up to $10,000 to her microbusiness. She has completed phase one and a decision is pending. Silver Vox Media: www.jessicamathison.com
**CEDS PROJECT UPDATE**

Comprehensive Economic Development Strategy (CEDS): CCD is required by EDA to maintain a CEDS in order to qualify as an Economic Development District (EDD) in Oregon. CCD works with public and private entities to develop this document, which includes an inventory of possible projects, needs, and ideas, in a formal and agreed upon way.

**CEDS is currently in Stage 3 of a four-stage project.** Stage 2, which was just completed, used the findings from the December stakeholder survey to create a first-round draft of a SWOT analysis. Four SWOTs were developed, one chart encompassing the overall region and three separate charts representing the counties served. An Executive Committee meeting was held in March, and three county-specific meetings were held in April. County-specific meetings were held to deepen our understanding of the assets and opportunities in each area. Industry-driven meetings were held in May. We are now in the process of revising the SWOTs with stakeholder feedback from those sessions. So far, 295 stakeholders have had the opportunity to provide direct feedback on the CEDS process. Stage 3 includes drafting the final CEDS report with stakeholder meetings occurring as needed. Once completed, the CEDS report will be posted on the CCD website with an invitation for public comment.

**CEDS PROJECT TIMELINE**

<table>
<thead>
<tr>
<th>Oct-Dec 2021</th>
<th>Jan-April 2022</th>
<th>May 2022-April 2023</th>
<th>May-July 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Survey &amp; Initial Report</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- CEDS Kickoff meeting introduced the plan and presented a draft survey.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- CEDS survey was distributed and received 187 responses from stakeholders.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Initial survey report was created highlighting the strengths, weaknesses, opportunities, and threats of the area.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CEDS Committee and County Breakouts</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Findings from the CEDS survey will be presented to the executive committee along with a first round draft of the SWOT analysis.</td>
<td></td>
<td></td>
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<tr>
<td>- County specific meetings will be held to better understand the assets and issues of each area.</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>- SWOT will be bolstered based on the feedback of the meetings.</td>
<td></td>
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</tr>
<tr>
<td><strong>Drafting the CEDS Report</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- CEDS report is drafted with stakeholder meetings occurring as needed.</td>
<td></td>
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</tr>
<tr>
<td>- Completed CEDS report is posted to the CCD website with an invitation for public comments.</td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>CEDS Finalization</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- CCD Board of Directors approves 2024 2029 CEDS.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- CEDS report is submitted and approved by the EDA.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- The new CEDS is launched and promoted.</td>
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<td></td>
</tr>
</tbody>
</table>

Questions? Contact Information:
Lehi Dowell | l.dowell@ccdbusiness.org  •  Brandi Medeiros | b.medeiros@ccdbusiness.org
In the past year the Technical Assistance Program (TAP) has helped 125 small businesses and non-profit organizations to help them stabilize and grow resilient. Clients are in Coos, Curry, and Douglas counties. Demographics include 97 for-profit small businesses, 15 companies starting up or in business less than six months, and 13 non-profits. Clients served by county include 49 in Coos County, 17 in Curry County, and 59 in Douglas County. These clients cumulatively report $18,239,869 in gross revenue and support 395 jobs.

Funding for the Technical Assistance Program comes from several sources including the Business Oregon Rural Opportunity Initiative grant, the Business Oregon Technical Assistance for Underrepresented Business Owners grant, the Judith Ann Mogan Foundation, Rural Local Initiative Support Corporation (LISC), and the United States Department of Agriculture (USDA) Rural Business Development Grant.

Technical assistance provides one-on-one meetings to cover business topics such as accounting, management, finance, marketing, and operations. Areas leveraging most technical assistance hours include grant application assistance, bookkeeping, accounting analytics, marketing, ecommerce, and succession planning. Technical assistance clients also receive help identifying grants, eligibility, application assistance, documentation, and reporting. Due to technical assistance received, clients have obtained $541,000 in loans and $782,414 in grant funding. Grant application assistance for clients has included help in applying to the Business Oregon Community Development Block Grant, the Business Oregon Live Venue Grant, the Oregon Arts Commission, the Oregon Community Foundation, Oregon Main Street, the Southwestern Oregon Workforce Investment Board, Urban Renewal Agencies, and the United States Department of Agriculture (USDA).

In June 2022, CCD organized two events in Coos and Douglas counties for women-owned business (WOB) owners and managers in collaboration with XXcelerate Oregon. These networking events elicited connections and conversations unique to women-owned small businesses. A total of 35 women attended the Douglas County event, and 27 women participated in the Coos County event.

COVID continues to be a barrier to administering the technical assistance program in person with some clients. Therefore, CCD utilizes several virtual methods that provide a safe, alternative environment. Those methods include Microsoft Teams, Zoom, Constant Contact emails, Facebook posts, Facebook Live Events, and tele-conferences.

Two technical assistance clients have completed SBA Women Owned Business Certification and SAM.gov. One client completed Oregon’s Certification Office for Business Inclusion and Diversity (COBID) process for Emerging Small Business and Women Owned Business Certification. These clients are now eligible to pursue federal and state contracts for procurement services.

One new area of technical assistance accessed is professional services. Professional services are community partners who have signed an MOU with CCD and are experts in a technical field such as legal aid, marketing/website design, or accounting. Community partners who have provided professional services are Derek Simmons Law; Integrity Bookkeeping and Tax Solutions; Buzz Collective Marketing, LLC; Melissa Cribbins, Attorney at Law; and Seven 13 Studios. To date, ROI has supported $8,202 in professional services, allowing technical assistance clients to receive the expert help they needed and to foster new relationships with community partners they may not have connected with in any other capacity.

CCD expanded to a dedicated office in Curry County on January 1st, 2022. CCD staff has and continues to meet clients in person at 94235 Moore Street, Ste. 122, Gold Beach, OR 97444, by appointment.
COMMUNITY DEVELOPMENT
DEPARTMENT OVERVIEW

JULY 1, 2021 - JUNE 30, 2022

Since July 1, 2021, the Community Development Department has successfully closed out six projects and completed one environmental review. In this fiscal year we have been involved with 14 projects amounting to over $38 Million dollars.

Throughout Fiscal Year 21-22, the construction environment has been tough. Many of our projects that have gone to bid or are currently under construction have experienced not only steep increases in construction costs, but also supply chain issues that are causing delays. Some of these delays are pushing estimated completion dates more than a year past the original estimated completion dates which end up increasing the costs for our projects even more.

There has been a steady uptick in project development requests including, meetings with funding agencies, research and development, grant administration, grant writing, and requests for assistance. I have been meeting with various stakeholders regarding multiple projects that are in the development phase heading towards design and/or construction and are preparing to pursue funding.

We have seen an increase in interest of the Enterprise Zone (EZ) Program and processes. Not only are there newly authorized business firms in several of the EZ’s throughout the region, but we are also currently working on two boundary amendments for the Coquille Valley EZ, and the Lower Umpqua EZ to accommodate new and/or existing businesses for location and/or expansion near established EZ’s, bringing more investment and family wage jobs to the region.

In February 2022, Tracy Loomis left CCD to pursue a different career adventure. I am honored to have been promoted to fill the Community Development Director position. For over a decade, Tracy provided me with guidance that I needed to learn and grow in my knowledge of our region, our partners, and our clients.

Tracy through her own passion and dedication helped heighten my drive to work hard for our communities and pursue a better quality of life for all in the region. It is my goal to continue the good work she had in progress and continue to build and guide this department towards CCD’s mission and goals.

Janet Tidrick moved over from our Accounting Department into the Community Development Technician position. Since her transfer, she has quickly become an integral part of the Community Development Department. She continues to make great strides in learning all that is part of the work we do in community development. A special THANK YOU to her for her hard work, dedication, and teamwork.

Last, but certainly not least: A big THANK YOU to the CCD Board of Directors for your support in all that CCD does. Without you, we just wouldn’t be us!!

Brandi Medeiros
Community Dev. Director
# Community Development Department Projects

CCD serves the region of Coos, Curry, and Douglas Counties in Oregon, as this region's Economic Development District (EDD). CCD receives an annual planning grant from the EDA, which enables this department to provide technical assistance, project development, grant/project application writing, and administration services to agencies in the CCD region. During CCD's Fiscal Year 2021 – 2022, the following projects were contracted for grant/project administration, labor standards, etc., for the Community Development Department:

## Coos County Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>CDBG CV2 Small Bus. Microenterprise Grant/COVID</td>
<td>$500,000</td>
<td>Project Underway</td>
</tr>
<tr>
<td>CDBG CV1 Small Bus. Microenterprise Grant/COVID</td>
<td>$150,000</td>
<td>Completed/Closed Aug 2021</td>
</tr>
<tr>
<td><strong>Total of Coos County Projects</strong></td>
<td><strong>$650,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

## Curry County Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intake, Plant &amp; Water Main Improvements</td>
<td>$7,463,437</td>
<td>Project Underway</td>
</tr>
<tr>
<td>Water System Upgrades</td>
<td>$4,525,244</td>
<td>Project Underway</td>
</tr>
<tr>
<td><strong>Total of Curry County Projects</strong></td>
<td><strong>$11,988,681</strong></td>
<td></td>
</tr>
</tbody>
</table>

## Douglas County Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food Waste Reduction Through Vermicomposting</td>
<td>$120,493</td>
<td>Project Underway</td>
</tr>
<tr>
<td>Wastewater System Construction Phase 2</td>
<td>$12,930,041</td>
<td>Completed/Closed January 2022</td>
</tr>
<tr>
<td>Schoon Mtn. Water Stg Tank/Pump Station</td>
<td>$892,001</td>
<td>Completed/Closed October 2021</td>
</tr>
<tr>
<td>Nonpareil Water Treatment</td>
<td>$6,103,565</td>
<td>Project Underway</td>
</tr>
<tr>
<td>CDBG CV2 Small Bus. Microenterprise Grant/COVID</td>
<td>$500,000</td>
<td>Project Underway</td>
</tr>
<tr>
<td>CDBG CV1 Small Bus. Microenterprise Grant/COVID</td>
<td>$150,000</td>
<td>Completed/Closed August 2021</td>
</tr>
<tr>
<td>2021 Street Improvements – Laurance St.</td>
<td>$301,346</td>
<td>Completed/Closed August 2021</td>
</tr>
<tr>
<td>Forest Hills P.S. CDBG Environmental Review</td>
<td>$20,000</td>
<td>Completed 4/2022</td>
</tr>
<tr>
<td>New Raw Water Intake</td>
<td>$3,933,415</td>
<td>Project Underway</td>
</tr>
<tr>
<td><strong>Total of Douglas County Projects</strong></td>
<td><strong>$24,950,861</strong></td>
<td></td>
</tr>
</tbody>
</table>

## Outside of Region

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Well, Water &amp; Sewer Improvements</td>
<td>$1,127,176</td>
<td>Completed/Closed November 2021</td>
</tr>
<tr>
<td><strong>Total of Outside Region Projects</strong></td>
<td><strong>$1,127,176</strong></td>
<td></td>
</tr>
</tbody>
</table>
CCD is the Enterprise Zone Manager for 10 Oregon Enterprise Zones, in Coos, Curry, and Douglas Counties.

This is a state incentive, in exchange for investing and hiring in an enterprise zone, businesses receive exemption from local property taxes on new plant and equipment for at least three years (but up to five years) in the standard program. This incentive program is one of several that Business Oregon has, that can attract business retention, expansion, and new businesses.

For the current Enterprise Zone users, below is the total investment and new/retained employees, for the region in the past year.

<table>
<thead>
<tr>
<th></th>
<th>Amount of Investment</th>
<th>New Employees</th>
<th>Retained Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>COOS COUNTY</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bay Area EZ</td>
<td>$14,958,793</td>
<td>16</td>
<td>0</td>
</tr>
<tr>
<td>Coquille Valley EZ</td>
<td>$16,118,849</td>
<td>90</td>
<td>420</td>
</tr>
<tr>
<td>Coos County Rural</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Renewable Development Zone</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>CURRY COUNTY</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curry County EZ</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Gold Beach EZ</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>DOUGLAS COUNTY</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lower Umpqua EZ</td>
<td>$470,050</td>
<td>5</td>
<td>6</td>
</tr>
<tr>
<td>Roberts Creek EZ</td>
<td>$16,380,633</td>
<td>41</td>
<td>129</td>
</tr>
<tr>
<td>South Douglas EZ</td>
<td>$401,596</td>
<td>52</td>
<td>0</td>
</tr>
<tr>
<td>Sutherlin Oakland EZ</td>
<td>$62,114,170</td>
<td>186</td>
<td>312</td>
</tr>
<tr>
<td>Douglas County Rural</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renewable Development Zone</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

**TOTAL PROJECT INVESTMENTS** $110,444,091

**TOTAL NEW EMPLOYMENT** 390

**TOTAL RETAINED EMPLOYEES** 867
COMMUNITY DEVELOPMENT DEPARTMENT
INFRASTRUCTURE PROJECTS

CITY OF MYRTLE CREEK - LAURANCE STREET IMPROVEMENTS

This project widened, overlaid, and striped Laurance Street from NE Spruce Avenue, running east approximately 1350 feet; shoulder aggregate was applied within the project boundaries. This project was awarded to Morello Construction and is complete. This project was closed in August 2021.

CITY OF GOLD BEACH - TREATMENT PLANT IMPROVEMENTS, REPLACEMENT OF PORTION OF MAIN, RAW WATER INTAKE

City of Gold Beach is currently wrapping up the first phase of construction. This project will provide upgrades to the raw intake pump station, water treatment plant, chemical storage building, seismic upgrades, and some water pipe replacement. Due to the rising cost of materials, the construction bids coming in higher than expected, and the delays caused by today’s construction environment, the City requested and secured additional SDWRLF funds to complete their project. The estimated project cost increased from $5,257,705 to $7,463,437. The second phase has gone to bid and is in the process of being awarded. The pre-construction meeting is expected to be held in August 2022.
The City of Canyonville’s new wastewater treatment plant construction is complete and operational. Additional construction items included coatings, maintenance software, a non-potable water pressure tank, sidehill screen bars, covers, and equipment have also been completed. This $12.9 million project was funded by Business Oregon, Water/Wastewater Financing, USDA-RD, DEQ Interim and City Match funds. This project was closed in January 2022.

This plant, originally constructed in 1982, needs necessary improvements to provide reliable potable water to the city. Additional electrical work was identified through engineering and the construction bids came in higher than expected. Additional funding was needed and secured through Business Oregon’s Safe Drinking Water Revolving Loan Fund. The estimated project costs went from $4,187,773 to $6,103,565. Construction will include improvements to the Intake building, raw water pump station, intake vault, clarifier, filter system, and main water treatment plant. Installation will include new pumps for flow meter, treated water and potable water (including new pressure tank), new treated water flow meter with access hatch, chemical feed systems, new backwash basins, streaming current monitor and associated systems, and a new SCADA system. Site improvements include fencing and yard piping. Construction has slowed due to supply chain issues and substantial completion is expected to be August of 2023.
The District’s existing raw water intake was used to supply raw water to their original water treatment plant and is now being used to supply water to their new water treatment plant. Construction for their new water treatment plant was completed in 2012, which included the replacement of the raw water pumps and installation of a fish friendly intake screen. However, this work did not include modifications to the structure itself. The District has found that the existing intake structure is not adequately sized to meet water treatment plant raw water flow demands and requires replacement.

This project consists of constructing a raw water intake structure in the South Umpqua River to accommodate new raw water pumps and intake screen with automatic wash system. The work also includes expand the existing pre-screening building and the installation of a raw water chemical feed system for pH adjustment. Construction began Sept 13th, 2021. There have been delays due to supply chain issues and higher than average water levels in the river.

In 2018, Source One Serenity, a grassroots non-profit for veterans, approached Douglas County with a conceptual plan to collect food waste in Roseburg and develop a social enterprise worm farm. The primary goal of starting a social enterprise was to generate the revenue needed to fund and sustain healing outdoor activities for veterans and divert waste from the landfill. Land stewardship benefits of the worm farm, including recycling organic materials and manufacturing a natural soil amendment, enhance the value of creating job opportunities for veterans and further Source One’s mission to empower veterans to reclaim their sense of purpose. The local government into a partnership to support Source One Serenity’s goals to reduce food waste, create jobs for veterans, and generate revenue to benefit our local economy. The County’s partnership with Source One Serenity promises to be a powerful starting point for the jurisdiction to move the region towards the United States 2030 Food Loss and Waste Reduction goal.

This project is funded in part by a USDA, Natural Resources Conservation Service and is a Community Compost and Food Waste Reduction pilot project.
CITY OF REEDSPORT – COMPLETE CDBG ENVIRONMENTAL REVIEW RECORD

The City of Reedsport was awarded a Clean Water State Revolving Loan Fund contract to upgrade the Snow Avenue pump station and associated sewer lines and manholes. Approximately 1,000 feet of 14” asbestos concrete pipe along Thompson Avenue that had exceeded its useful life was also replaced. The new pipeline will provide additional capacity for growth and winter flows expected in the area. The project went to bid in February 2019 and construction has been completed.

MOUNTAIN VIEW COOPERATIVE – WELL & WATER LINE IMPROVEMENTS (ESTACADA, OR)

Construction was completed and this project was closed in November 2021 for this 39-home community’s water line improvements, as well as a well system upgrade. CCD contracted with Mountain View Cooperative for Labor Standards, per the funding agency requirements.

CITY OF SUTHERLIN – SCHOON MOUNTAIN WATER STORAGE TANK/PUMP STATION

This project replaced two 12,000-gallon steel reservoirs on Schoon Mountain with a new 135,000-gallon glass-fused-to-steel tank with an aluminum dome roof, increasing the storage capacity with a new structure that is less prone to failure. A new above grade pump station has been built with new pumps, controls, and modern safety features, replacing the outdated pump station. Construction is complete and this project was closed in October 2021.
COOS COUNTY
DEMOGRAPHICS SUMMARY

POPULATION

With 64,175 people, Coos County is the 16th most populated county in the state of Oregon out of 36 counties. But watch out, Coos County, because Columbia County with 52,117 people and Lincoln County with 49,336 people are right behind you.

MEDIAN INCOME

In 2020, the median household income of Coos County households was $49,445. Coos County households made slightly more than Grant County households ($48,202) and Klamath County households ($48,560). However, 16.1% of Coos County families live in poverty.

RACE & ETHNICITY

The largest Coos County racial/ethnic groups are White (84.7%) followed by Hispanic (6.7%) and Two or More (5.0%).

MEDIAN AGE

The median age for Coos County residents is 48.7 years young.

CURRY COUNTY
DEMOGRAPHICS SUMMARY

POPULATION

With 22,889 people, Curry County is the 27th most populate county in the state of Oregon out of 36 counties. But watch out, Curry County, because Baker County with 16,090 people and Marrow County with 11,425 people are right behind you.

MEDIAN INCOME

In 2020, the median household income of Curry County households was $53,174. Curry County households made slightly more than Lincoln County households ($50,775) and Sherman County households ($51,472). However, 13% of Curry County families live in poverty.

RACE & ETHNICITY

The largest Curry County racial/ethnic groups are White (85.7%) followed by Hispanic (7.3%) and Two or More (4.2%).

MEDIAN AGE

The median age for Curry County residents is 56.3 years young.
DOUGLAS COUNTY
DEMOGRAPHICS SUMMARY

POPULATION
With 110,015 people, Douglas County is the 9th most populated county in the state of Oregon out of 36 counties. But watch out, Douglas County, because Benton County with 92,168 people and Yamhill County with 106,087 people are right behind you.

MEDIAN INCOME
In 2020, the median household income of Douglas County households was $50,031. Douglas County households made slightly more than Coos County households ($49,445) and Klamath County households ($48,560). However, 13% of Douglas County families live in poverty.

RACE & ETHNICITY
The largest Douglas County racial/ethnic groups are White (87.3%) followed by Hispanic (5.9%) and Two or More (4.2%).

MEDIAN AGE
The median age for Coos County residents is 47.0 years young.
ECONOMIC DEVELOPMENT PARTNERS

**CCD’s long standing partnerships with other economic development organizations**, as well as, the many other regional organizations and institutions are integral to our regions success. Our collaborations and unified commitment to the region continues to create and build upon a stronger foundation for the region. These are the partners that help us meet our mission.

- Economic Development Administration  
  www.eda.gov
- Department of Environmental Quality  
- Oregon Business Development Department  
  www.oregon4biz.com
- United States Department of Agriculture  
  www.usda.gov
- U.S. Small Business Administration  
  www.sba.gov
- National Association of Development Companies (NADCO)  
  www.nadco.org
- SCORE  
  Business Mentoring and Education  
  www.score.org
- Lane Council of Governments  
  www.lcog.org
- Mid-Willamette Valley Council of Governments  
  www.mvcog.org
- SOREDI  
  Soredi.org
- Umpqua Economic Development Partnership  
  www.uedpartnership.org
- South Coast Development Council (SCDC)  
  www.scdcinc.org
- Small Business Development Center (SBDC)  
  www.bizcenter.org/centers/southwestern-sbdc/
- Port of Bandon Economic Development Fund
- Oregon Regional Solutions Team
- Oregon Economic Development Districts
- Coos, Curry and Douglas Counties
- Our Cities, Ports, Tribes and Special Districts
- Our Local Chamber of Commerces
I'm Tyson Goff, co-founder of Pathways Construction, LLC.

We're a Commercial/Residential General Contracting and Land Clearing company based in Roseburg, OR and working with CCD has been very rewarding for us.

We have a fairly complicated situation, both with our unique combination of owners (each with different histories), and also our planned trajectory of business and community development.

We went through many different methods trying to access the resources we needed for our plans. It was very frustrating, and no one would listen, is how it felt.

CCD was able to take in a highly varied and multifaceted situation and assess its realistic potentials with an open mind. Ultimately providing us a capital solution to fuel our business model where no one else could or would.

The staff we've dealt with are all friendly, and knowledgeable, and we're glad to have them in our community, and on our side. =]

One thing that I'll point out is that if CCD doesn't think they can help you, they will say so rather than run it through paperwork and all that. This is a huge time saver, so it doesn't hurt to call and see if there may be a solution for your business.

Without their help, Pathways Construction would have had a very difficult time continuing our trajectory towards commercial/residential land development in SE Roseburg, and we are very grateful to have been able to work with this organization.

Tyson Goff
Owner - Pathways Construction LLC
CCB# 237312
Tyson@PathwaysConstruction.net

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When the new owner of our previous location elected to not renew our lease, our options were quite limited. No longer wanting our business to be at the mercy of a landlord, we decided to take the plunge into owning our own commercial building. Our strong relationship with Oregon Pacific Bank led us to look into SBA financing through CCD.

With OPB and CCD's help we were able to purchase a building and move our business to a location it will stay in for the rest of our careers. The team at CCD guided us expertly through the SBA process and we are so thankful for their partnership!

Greg Gallant
Practice Manager
North River Pediatrics
Our DEI Commitment:

CCD is committed to building and enhancing a positive impact on our communities, region, and state. This requires our team to reflect on equity and inclusivity so we can learn from the broadest perspectives. We recognize that race and gender are historical markers of diversity, especially in traditionally conservative communities; however, we further believe that diversity includes categories such as age, disability, nationality, intellectual perspective, socioeconomic background, religion, sexual orientation, and gender identity. Inclusion encompasses empowering the voice of all members of a community.
CCD Business Development Corporation
94235 Moore Street, Ste. 122
Gold Beach, OR 97444
(541) 672-6728 or (541) 756-4101
www.ccdbusiness.org

CCD Business Development Corporation
540 Anderson Avenue
Coos Bay, OR 97420
(541) 756-4101
www.ccdbusiness.org

CCD Business Development Corporation
2270 Aviation Dr, Ste 4
PO Box 1938
Roseburg, OR 97470
(541) 672-6728
www.ccdbusiness.org